

## TABLE OF CONTENTS

### **INTRODUCTION**

Budget Message  
Portage County Community Profile & Map  
Portage County Organizational Chart  
Budget & Tax Levy Resolutions

### **SUMMARY**

2020 Budget Assumptions  
2020 Tax Levy Summary  
2020 County Wide Budget Summary  
2020 Budget Summary by Fund  
2020 Budget Summary by Classification  
2020 Revenue Highlights  
2020 Expense Highlights  
2019 & 2020 Estimated Fund Balance  
Summary of Fund Balance Projections  
2020 Government & Proprietary Funds with YTD Actual Activity

### **FINANCIAL POLICIES & STRATEGIC PLANNING**

Fund Structure  
Fund Descriptions  
Financial Management Policies  
Budget Process and Timeline  
Strategic Planning Overview & Budget Initiatives

### **FINANCIAL SUMMARIES BY CLASSIFICATION**

#### ***GENERAL GOVERNMENT***

County Clerk  
Clerk of Courts  
Family Court Commissioner  
Medical Examiner  
District Attorney  
Register of Deeds  
Surveyor  
Land Records Modernization

Treasurer  
County Executive  
Corporation Counsel  
Human Resources  
Health Insurance  
Finance  
Risk Management/Workers' Compensation  
Purchasing  
Facilities  
Technology Services  
Non-Departmental

#### ***PUBLIC SAFETY***

EMS/Ambulance Services  
Justice Programs  
Sheriff  
Jail Assessment

#### ***PUBLIC WORKS***

Highway-Enterprise  
Highway-Special Revenue  
Solid Waste

#### ***HEALTH & HUMAN SERVICES***

Veterans Services  
Health & Human Services  
Aging & Disability Resource Center  
Health Care Center

#### ***CULTURE, RECREATION, & EDUCATION***

Library  
University Extension  
Parks

## **TABLE OF CONTENTS**

### ***CONSERVATION & DEVELOPMENT***

Planning & Zoning  
Community Development Block Grant  
REDRLF  
Business Park

### ***CAPITAL PROJECTS***

### ***DEBT SERVICE***

### **APPENDICES**

Equalized Property Value by Municipality  
Equalized Property Value and Property Tax  
Comparison of County Tax Rates  
Where does your 2020 County Property Tax Dollar Go?  
Sales Tax Revenue & History  
General Transportation Aids  
Positions and FTE Summary  
New Position Requests  
Reclassification Requests  
Fringe Benefit Rates History  
Line Item Detail