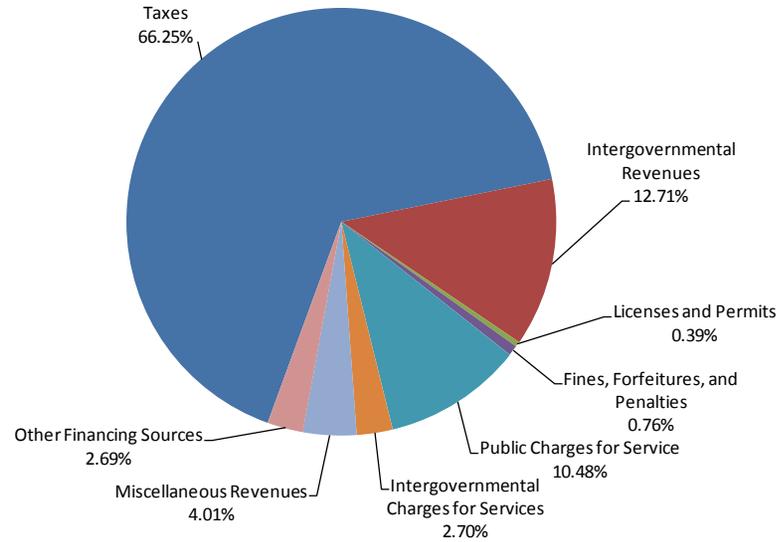
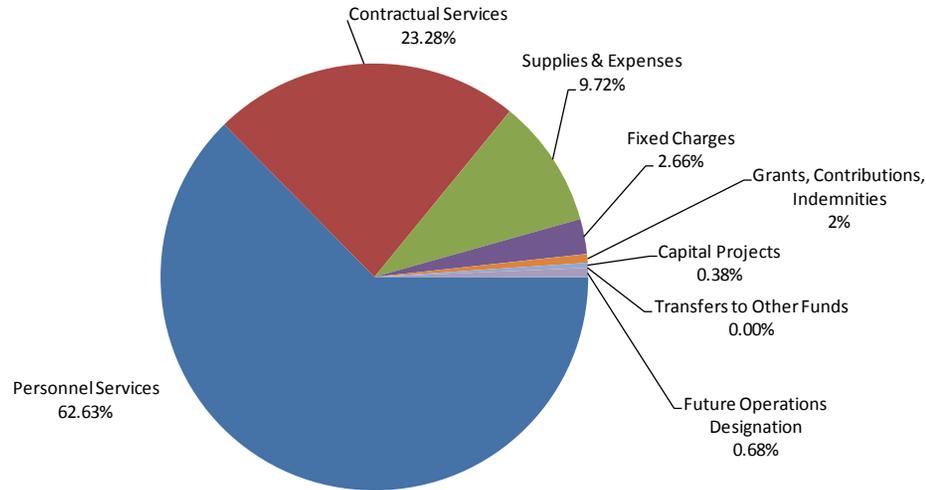


2014 REVENUES BY CLASSIFICATION – HEALTH AND HUMAN SERVICES



	Change from 2013 Modified Budget			
	2013 Modified Budget	2014 Proposed Budget	Amount Change	Percent Change
Taxes	5,869,798	5,612,414	(257,384)	-4.38%
Intergovernmental Revenues	14,386,215	16,018,721	1,632,506	11.35%
Licenses and Permits	194,850	217,869	23,019	11.81%
Fines, Forfeitures, and Penalties	60,000	72,000	12,000	20.00%
Public Charges for Services	3,722,873	3,790,847	67,974	1.83%
Intergovernmental Charges for Services	7,314	8,964	1,650	22.56%
Miscellaneous Revenues	213,453	197,800	(15,653)	-7.33%
Other Financing Sources	116,025	58,281	(57,744)	-49.77%
Total Revenues	24,570,528	25,976,896	1,406,368	5.72%

2014 EXPENDITURES BY CLASSIFICATION – HEALTH AND HUMAN SERVICES



	Change from 2013 Modified Budget			
	2013 Modified Budget	2014 Proposed Budget	Amount Change	Percent Change
Personnel Services	15,701,400	15,884,552	183,152	1.17%
Contractual Services	6,845,620	7,967,730	1,122,110	16.39%
Supplies & Expenses	1,433,980	1,521,786	87,806	6.12%
Fixed Charges	519,144	527,793	8,649	1.67%
Debt Service	-	-	-	0.00%
Grants, Contributions, Indemnities	26,925	26,925	-	0.00%
Capital Projects	-	-	-	0.00%
Cost Allocation	-	-	-	0.00%
Transfers to Other Funds	13,252	11,586	(1,666)	-12.57%
Future Operations Designation	30,207	36,524	6,317	20.91%
Total Expenses	24,570,528	25,976,896	1,406,368	5.72%

VETERANS SERVICES

MISSION:

To provide quality advocacy and comprehensive services to Veterans, their survivors and dependents, while obtaining the greatest possible benefits for those beneficiaries, without regard to race, religion, national origin, age, sex, and physical or mental disabilities.

OVERVIEW:

The Veterans Services Department is required by Wisconsin State Statute Chapter 45 to provide services to military Veterans and dependents, including benefit administration, Veterans economic relief, and care of graves.

The department also assists in obtaining and recording Veterans' military separation documents, obtaining military service and medical treatment records, and assisting veterans in completing appropriate forms for the following state benefits: subsistence grants; health care grants; retraining grants; personal loans; home mortgage and home improvement loans; and property tax credit applications.

The department will assess the necessary qualifications for an acceptable application for each benefit and submits completed applications to the appropriate agency on behalf of the Veteran.

In addition, the department advises and assists Veterans with applications for U.S. Department of Veterans Affairs (VA) pensions, disability compensation, education, life insurance, and home loan guaranty.

Interaction with the staff of state and federal elected officials to address the concerns of Veterans and other interested parties is also an important

function of Veterans Services. Utilizing the media to conduct outreach activities helps to educate all citizens about the services provided by the department, so that Veterans or their families will seek out assistance with any Veteran-related program.

Lastly, the department advises and assists spouses, widow, or dependents of a Veteran with applications for VA pensions, Dependency Indemnity Compensation, education, and other pertinent benefits for which they may be eligible.

ON THE HORIZON:

The department plans to complete the integration of a paperless claims system with the VA by the end of fiscal year 2014. To date there have been some technical difficulties instituting the necessary I.T. security procedures/practices which are holding up complete implementation. It is anticipated that these barriers will be rectified by the federal VA during 2014.

VETERANS SERVICES

FINANCIAL SUMMARY

	2012 Actual	2013 Modified Budget	2013 Projected Budget	2014 Budget	Change from 2013 Modified Budget	
					Amount Change	Percent Change
Revenue						
Taxes	0	0	0	0	0	N/A
Intergovernmental Revenue	11,500	11,500	11,500	11,500	0	0.00%
Licenses and Permits	0	0	0	0	0	N/A
Fines, Forfeits and Penalties	0	0	0	0	0	N/A
Public Charges for Service	0	0	0	0	0	N/A
Intergovernmental Charges for Service	0	0	0	0	0	N/A
Miscellaneous Revenue	0	0	3,385	0	0	N/A
Other Financing Sources	0	0	0	0	0	N/A
Total Revenue	\$11,500	\$11,500	\$14,885	\$11,500	\$0	0.00%
Expenditures						
Personnel Services	144,907	147,003	146,592	150,582	3,579	2.43%
Contractual Services	14,461	14,553	14,065	12,653	(1,900)	-13.06%
Supplies & Expenses	12,846	14,393	14,694	14,023	(370)	-2.57%
Building Materials	0	0	0	0	0	N/A
Fixed Charges	210	212	212	214	2	0.94%
Debt Service	0	0	0	0	0	N/A
Grants, Contributions, Indemnities	0	0	0	0	0	N/A
Capital Projects	0	0	0	0	0	N/A
Cost Allocations	0	0	0	0	0	N/A
Transfers to Other Funds	0	0	0	0	0	N/A
Future Operations Designations	0	0	0	0	0	N/A
Total Expenditures	\$172,424	\$176,161	\$175,563	\$177,472	\$1,311	0.74%
County Allocation	\$160,924	\$164,661	\$160,678	\$165,972	\$1,311	0.80%

VETERANS SERVICES

FINANCIAL SUMMARY HIGHLIGHTS:

- Personnel costs increased mainly due to increases in health insurance premiums and retirement contributions.
- Contractual services decreased 13.06%. Portage County has gained access to two Veteran Assistance vans to transport veterans at a cost much lower than contracting out the service.

VETERANS SERVICES

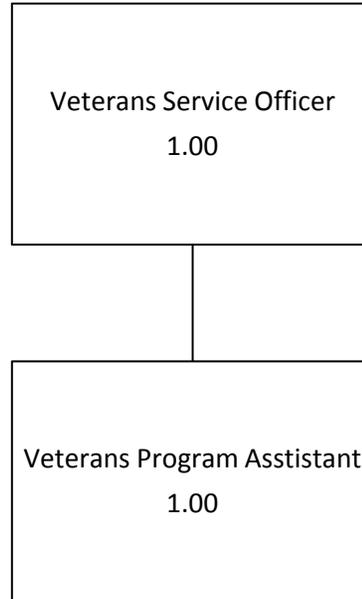
CONTRACTED SERVICES

Type of Services Provided	Annual Cost
Volunteer Travel	1,800
Other Contractual	10,853
Total	12,653

CAPITAL OUTLAY

Description	Amount
None	

VETERANS SERVICES



Position Summary (FTE)	2012	2013	2014
Regular Positions	2.00	2.00	2.00
Extra Help	0.00	0.00	0.00
Overtime	0.00	0.00	0.00
Total	2.00	2.00	2.00

HEALTH & HUMAN SERVICES

MISSION:

The mission of the Health and Human Services department is to promote the health, safety and well being of Portage County residents.

OVERVIEW:

The Department of Health and Human Services (HHS) provides a wide range of confidential services designed to enhance the physical and emotional functioning of individuals and families in Portage County. The department's varied and diverse services share a philosophical commitment to the dignity of the individual and a belief that individuals and families can, with proper assistance, positively respond to the challenges that life's problems and crises present. Services are available to all County residents.

HHS has four divisions which consist of Administration, Public Health, Community Programs, and Children & Family Services.

Below is a list of the divisions and the services they provide.

Administration

- Oversight and management of the department

Public Health

- Environmental and occupational health services
- Family and community health services
- Emergency medical services
- Health promotion and outreach
- Prevention of communicable diseases

Community Programs

- Crisis intervention services

- Jail support services
- Adult protective services
- Services to individuals with serious and persistent mental illness
- Mental health services
- Alcohol and Other Drug Abuse (AODA) services
- Services to children with special needs

Children and Families

- Child welfare services
- Home and financial management services
- Juvenile and family services
- Foster care services
- Economic support services
- Child support services

ON THE HORIZON:

As HHS caseloads continue to rise, we will need to add additional staff. The state has also added new expectations and refined performance standards for Child Welfare. Similar demands from the state and changing practices/programs in the fields of health and human services also affect many other department services. Failing to achieve state standards and failure to use best practices, will impact our funding, our liability, and our ability to achieve our mission. State and federal funding remain flat (at best) putting additional strain on our limited local resources.

HEALTH & HUMAN SERVICES

FINANCIAL SUMMARY

	2012 Actual	2013 Modified Budget	2013 Projected Budget	2014 Budget	Change from 2013 Modified Budget	
					Amount Change	Percent Change
Revenue						
Taxes	3,913,392	4,171,809	4,171,809	4,346,132	174,323	4.18%
Intergovernmental Revenue	7,638,766	6,887,934	7,408,423	7,729,824	841,890	12.22%
Licenses and Permits	210,965	194,850	207,002	217,869	23,019	11.81%
Fines, Forfeits and Penalties	59,107	60,000	72,000	72,000	12,000	20.00%
Public Charges for Service	1,582,215	1,490,140	1,428,435	1,539,262	49,122	3.30%
Intergovernmental Charges for Service	0	0	0	0	0	N/A
Miscellaneous Revenue	15,222	16,545	21,610	20,796	4,251	25.69%
Other Financing Sources	35,418	96,640	347,587	49,281	(47,359)	-49.01%
Total Revenue	\$13,455,085	\$12,917,918	\$13,656,866	\$13,975,164	\$1,057,246	8.18%
Expenditures						
Personnel Services	7,152,609	7,665,550	7,339,056	7,854,209	188,659	2.46%
Contractual Services	5,892,205	4,849,025	5,908,865	5,708,820	859,795	17.73%
Supplies & Expenses	297,815	273,711	280,056	280,125	6,414	2.34%
Building Materials	0	0	0	0	0	N/A
Fixed Charges	110,526	118,307	117,564	120,685	2,378	2.01%
Debt Service	0	0	0	0	0	N/A
Grants, Contributions, Indemnities	21,500	11,325	11,325	11,325	0	0.00%
Capital Projects	0	0	0	0	0	N/A
Cost Allocations	0	0	0	0	0	N/A
Transfers to Other Funds	0	0	0	0	0	N/A
Future Operations Designations	0	0	0	0	0	N/A
Total Expenditures	\$13,474,655	\$12,917,918	\$13,656,866	\$13,975,164	\$1,057,246	8.18%
County Allocation	\$19,570	\$0	\$0	\$0	\$0	N/A
Addition to (Use of) Fund Balance	\$137,587					

HEALTH & HUMAN SERVICES

FINANCIAL SUMMARY HIGHLIGHTS

Revenues

The overall revenues in 2014 had an increase of 8.18%. Intergovernmental Revenue had a significant increase which results from the additional revenue Portage County received to fund 3.5 Economic Support Case Workers with funding from the Patient Protection Affordable Care Act (PPACA).

In 2014 Portage County will start recording the amount that is paid by our Third Party Administrator (TPA), who processes the county's insurance claims. Recording this amount was recommended by our independent auditors. Adding this has no impact to the bottom line in the budget. Starting in 2014 Portage County will impose a 3% increase for all Environmental Health Licenses and Permits. In addition, Portage County will also be assessing a \$50.00 fee for anyone who wishes to amend their OWI Assessment. Previously, there was no fee charged for this service.

Expenses

The overall expenses in 2014 also increased 8.18%. The largest increase in expense came from contractual services. The majority of this results from recording TPA expenses as noted above. As stated in the revenue section, this amount is recorded as a revenue and then also as an expense. It does not impact on the bottom line of the budget but merely recognizes our TPA as an integral part of our operation.

Personnel Services increased 2.46%. This increase is due to the 5% increase to health insurance, a new position in the Children and Families Division and the addition of 3.5 Economic Support Case Workers, which are funded through PPACA.

Starting in 2014, the Right from the Start contract for the Healthy Beginnings Program was moved into the HHS budget. This contract was previously reported in the general government budget (non-county agencies) and results in a \$140,000 increase to the HHS budget with an equal decrease to the General Government budget. The Healthy Beginnings contract (in partnership with UW-Extension) will be adjusted to primarily serve children/families that are also clients of HHS. Healthy Beginnings staff will work in tandem with HHS social workers on common case plans to assist families in building parenting skills and becoming healthier so that children have a healthier home with better nutrition and better overall child development outcomes.

HEALTH & HUMAN SERVICES

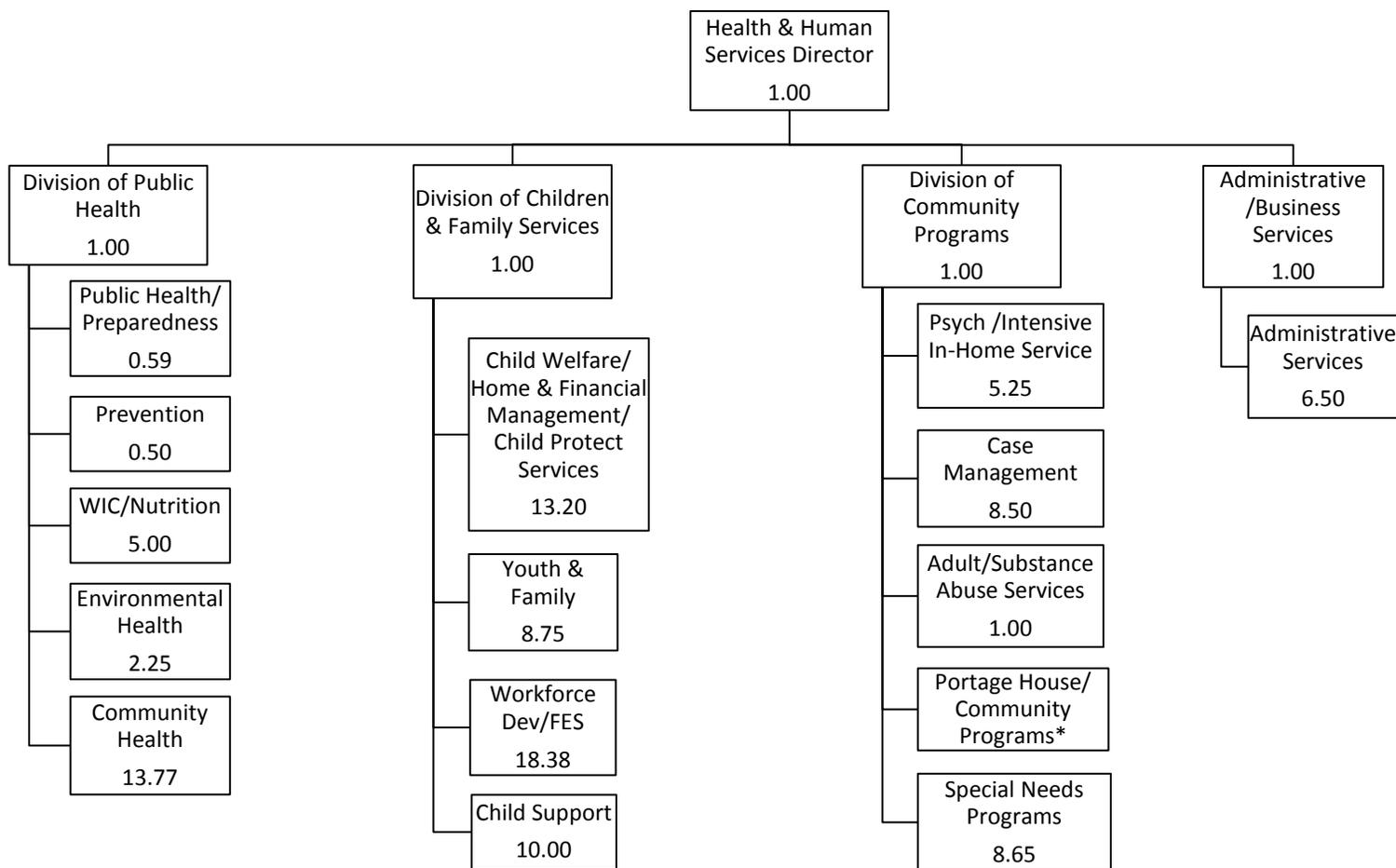
CONTRACTED SERVICES

Type of Services Provided

Third Party Administrator (TPA)	780,000
Residential Care	655,776
Inpatient	544,721
Foster Care	450,000
Treatment Foster Care	400,000
AODA Services	421,550
Other Contractual Services	332,918
CBRFs	321,354
Birth to Three	248,420
Other Professional Services	177,911
Supportive Home Care	171,089
Psychological Services	136,954
In-home Services & mentoring	131,407
Wisconsin Heating and Energy Assistance Program	129,414
Gateway Support Services	110,000
Kinship Care Benefits	108,248
Healthy Beginnings	140,000
Supervised visitation, home & financial management	77,000
Legal Services	67,248

Serious Mental Illness	51,108
Staffing – Dental Program	50,390
Youth Aids Service	50,000
Subsidized Guardianship	38,562
Respite	37,000
Family Court Commissioner	30,000
Group Care	25,000
Transportation	22,750
Total	5,708,820

HEALTH AND HUMAN SERVICES



Position Summary (FTE)	2012	2013	2014
Regular Positions	92.45	102.59	107.34
Extra Help	1.00	1.00	0.00
Overtime	0.97	1.30	1.20
Total	94.42	104.89	108.54

*Portage House/Community Programs personnel are represented in the Portage House/Community Programs section. 5.85 FTE are represented there.

PORTAGE HOUSE/COMMUNITY PROGRAMS

MISSION:

The mission of the Portage House is to assist all residents in successfully transitioning from the corrections system to the community so that no new crimes are committed and no new victims are created.

OVERVIEW:

Portage House provides a structured living and learning experience for residents, with the aim of helping them develop the skills necessary for independent and responsible living.

Portage House is a twelve bed community based residential facility (CBRF) for adult male offenders currently on supervision with the Wisconsin Department of Corrections. The Portage House typically works with a rather high risk population to reoffend.

Clients are usually referred to Portage House by way of the prison system or the local jail. The intent is to successfully transition offenders back into the community after a period of incarcerated time. If these clients successfully complete the program, they will be allowed to remain in the community.

ON THE HORIZON:

Starting in 2013 and continuing through 2014, Portage House entered into an agreement with the Wisconsin Department of Corrections to facilitate a new program called Community Residential Programs (CRP).

The new program is intended to give the clients at Portage House more evidence-based programming so that they are more successful in returning to the community and not reoffending. This is a five year pilot program which was jointly created by Portage County staff and Wisconsin Department of Corrections staff. It will measure recidivism rates. The CRP

will hopefully provide the entire state with a new model for the future of corrections as we work to rehabilitate offenders, reduce jail costs and improve public safety.

As a result of the new CRP project, Portage House was able to increase the number of beds from ten to twelve. Six beds will remain for normal CBRF offenders and the additional six beds will be used for clients joining the new CRP in each program cycle. In addition, Portage House will now be able to offer programming to nonresidential clients. Nine offenders that are not residents at the Portage House will be allowed to enter into the new CRP in each program cycle. Programming will directly address criminogenic needs, alcohol/drugs, mental health, and other offender-specific issues/needs.

The hope is with the increase in programming for residential and nonresidential clients, more offenders will be able to rejoin the community without reoffending and cycling back through the prison system.

PORTAGE HOUSE/COMMUNITY PROGRAMS

FINANCIAL SUMMARY

	2012 Actual	2013 Modified Budget	2013 Projected Budget	2014 Budget	Change from 2013 Modified Budget	
					Amount Change	Percent Change
Revenue						
Taxes	50,556	36,524	36,524	36,524	0	0.00%
Intergovernmental Revenue	297,373	306,111	353,228	599,733	293,622	95.92%
Licenses and Permits	0	0	0	0	0	N/A
Fines, Forfeits and Penalties	0	0	0	0	0	N/A
Public Charges for Service	3,337	1,000	974	0	(1,000)	-100.00%
Intergovernmental Charges for Service	10,010	0	0	0	0	N/A
Miscellaneous Revenue	300	0	0	0	0	N/A
Other Financing Sources	0	2,340	0	0	(2,340)	-100.00%
Total Revenue	\$361,576	\$345,975	\$390,726	\$636,257	\$290,282	83.90%
Expenditures						
Personnel Services	300,202	303,841	326,990	358,026	54,185	17.83%
Contractual Services	26,937	15,337	13,645	220,305	204,968	1336.43%
Supplies & Expenses	20,026	21,400	15,814	15,414	(5,986)	-27.97%
Building Materials	0	0	0	0	0	N/A
Fixed Charges	5,291	5,397	5,969	5,988	591	10.95%
Debt Service	0	0	0	0	0	N/A
Grants, Contributions, Indemnities	0	0	0	0	0	N/A
Capital Projects	0	0	0	0	0	N/A
Cost Allocations	0	0	0	0	0	N/A
Transfers to Other Funds	0	0	0	0	0	N/A
Future Operations Designations	0	0	28,308	36,524	36,524	N/A
Total Expenditures	\$352,456	\$345,975	\$390,726	\$636,257	\$290,282	83.90%
County Allocation	(\$9,120)	\$0	\$0	\$0	\$0	N/A
Addition to (Use of) Fund Balance	\$9,120					

PORTAGE HOUSE/COMMUNITY PROGRAMS

FINANCIAL SUMMARY HIGHLIGHTS

- In 2014 the intergovernmental revenues increase 95.92%. This dramatic increase is due to the new Community & Residential Program (CRP) that Portage County has entered into with the Wisconsin Department of Corrections. Portage County will be reimbursed for the services they are providing through the new program. This is an expansion of the existing Portage House contract.
- The majority of expenses related to Portage House are personnel and contractual services. Contractual services increased a significant amount due to the new programming Portage House will be implementing through the CRP program. The majority of the new programming offered will be contracted services.
- Personnel services also increased as a result of CRP. Additional staff hours were needed due to the two additional beds Portage House was able to add. An additional .25 FTE was added for the Justice Programs Director's time for administering CRP, which made available tax levy for other County purposes. Correspondingly, the Justice Programs budget will show a decrease in personnel services.

PORTAGE HOUSE/COMMUNITY PROGRAMS

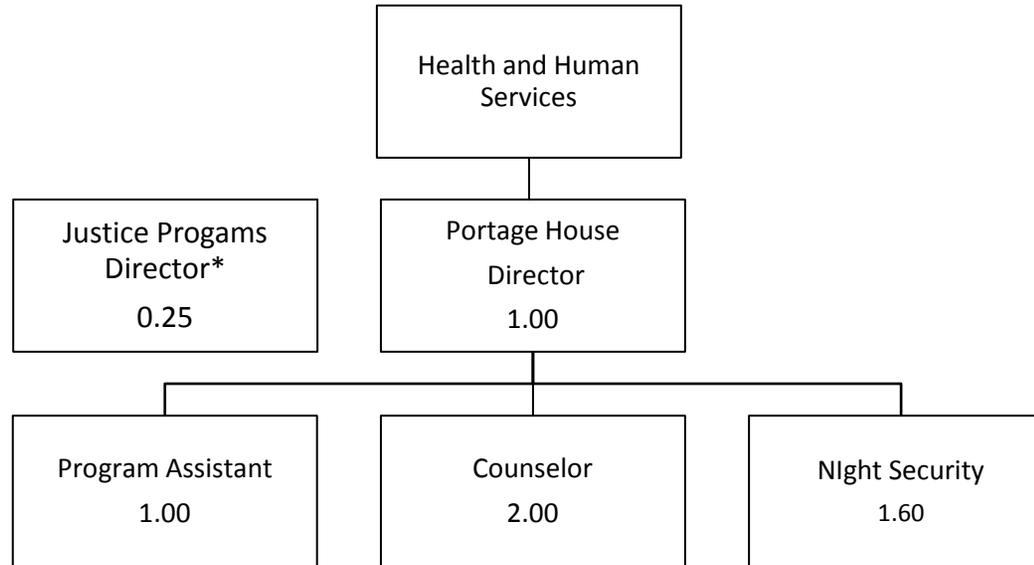
CONTRACTED SERVICES

Type of Services Provided	Annual Cost
AODA Services	47,744
Mentoring/Life Skills	70,800
Anger Management	10,980
Other Contracted Services/Indirect Costs	90,781
Total	220,305

CAPITAL OUTLAY

Description	Amount
None	

PORTAGE HOUSE/COMMUNITY PROGRAMS



Position Summary (FTE)	2012	2013	2014
Regular Positions	4.90	5.00	5.85
Extra Help	0.38	0.79	0.79
Overtime	0.00	0.00	0.00
Total	5.28	5.79	6.64

*This position is shared with Justice Programs

AGING & DISABILITY RESOURCE CENTER

MISSION:

To support seniors, adults with disabilities, and their families and caregivers by offering easy access to services and by fostering a caring community that values lifelong contributions, maximum independence, and individual dignity.

OVERVIEW:

The ADRC of Portage County functions as both a county aging unit and an ADRC and has a combined board overseeing both of these roles.

The development of a comprehensive and coordinated aging service system, as well as the functions and responsibilities of the Aging Network, are outlined in Title III of the Older Americans Act of 1965, as amended. The creation of county/tribal aging units is further clarified in the Wisconsin Elders Act – 1991 Wisconsin Act 235, Wis. Stats. 46.82 and Wis. Stats. 59.53(11). **Aging units** serve individuals age 60 and older, as well as caregivers of older adults, regardless of income. Services of an aging unit include providing access to information and opportunities available through the aging unit; planning for and administering state allocated funds; providing a visible access point of contact for individuals to obtain information about public and private community resources; providing older individuals with the services of a benefit specialist; organizing and administering congregate programs – nutrition, adult day care, etc.,; securing a county-wide transportation system that makes programs/opportunities accessible to, and meets the needs of older adults; identifying and publicizing gaps in services and providing leadership in developing services/programs, including recruitment and training of volunteers; working cooperatively with other organizations to enable their services to function effectively for older adults; assisting in representing the needs, views and concerns of older adults and assisting older adults in expressing their views; and advocating on behalf of older adults.

SPECIAL REVENUE FUND – HEALTH & HUMAN SERVICES

Beginning in 1998, with pilot counties (including Portage) aging units or human service agencies could apply to and receive contracts from the State to operate **Aging & Disability Resource Centers (ADRCs)** under Wis. Stats. 46.283. ADRCs are service centers that provide a place for the public to get accurate, unbiased information on all aspects of life related to aging or living with a disability. The public can contact ADRCs to receive information and assistance regarding not only the public benefits that may be available for older adults, adults with disabilities, and their caregivers, but all of the programs and services in the area which are available to help meet an individual's or family's needs. Individuals, family/friends, or professionals working with issues related to aging, physical disabilities, mental health or substance use disorders, can receive information tailored to each person's situation. ADRC services include outreach and public education; information and assistance, long term care options counseling, access to publicly funded long term care programs, transitional services for young adults with disabilities entering the adult long term care system and for adult with disabilities transitioning into aging services; prevention and early intervention services, and short-term service coordination.

Programs/Services

Adult Day Center – located at Lincoln Center, this program offers supervised programming for those who need extra care to remain living in the community as independently as possible. The Adult Day Center offers family and other caregivers a break from their caregiving responsibilities.

Benefit Specialists – Disability Benefit Specialists serve people between the ages of 18 & 59 who have a physical and/or developmental disability; the Elder Benefit Specialists serve people 60 and older. The Benefit Specialist provide accurate information on public and private benefits and programs; assistance in determining benefits or programs to which a person is entitled;

AGING & DISABILITY RESOURCE CENTER - 1

AGING & DISABILITY RESOURCE CENTER

will discuss individual choices and programs to services to best meet the individual's needs.

Caregiver Support Services – are available to family members, neighbors and friends who care for people age 60 and older or people with Alzheimer's Disease, Parkinson's or other dementias regardless of age. Services include: educational programs, support groups, financial assistance, Safe & Sound and Project Lifesaver for those who wander, financial assistance to pay for respite.

Foster Grandparents – serve in Portage County schools and Head Start classrooms working one-on-one or in small groups on reading, language, math & social skills; giving undivided time to the students to help them gain success in their studies.

Holly Shoppe – offers unique merchandise and quality craftsmanship by local artisans who are seniors or adults with disabilities. All merchandise is made by hand. The proceeds from sales are returned to artisans with a small percentage going to defray operating expenses.

Information & Assistance – trained specialists are available to provide individualized confidential consultation. Referrals and other information provided on a wide-variety of topics including: adaptive or durable medical equipment, assisted living, caregiving, in-home services, elder abuse, health concerns, home modifications, housing options, personal care, vocational services, transportation, volunteer opportunities, education, recreation, publicly funded long-term care services. Information and Assistance Specialists can also complete an assessment to determine functional eligibility for public assistance for long-term care.

Nutrition – Meals are served at 6 locations throughout the county at Amherst (Jensen Community Center), Junction City (Junction City Park Lodge), Plover (Municipal Center), Rosholt (Faith Lutheran Church), Stevens Point (Hi-Rise Manor & Lincoln Center). Home delivered meals are provided throughout the county. The Nutrition Program is for people 60 and older and their spouses. Reservations are requested. There is no set fee for the meal, but a donation is requested to keep the program going.

RSVP- promotes volunteerism, targeting people age 55 and older as a means of addressing critical community needs, and to provide a high quality experience that will enrich the lives of the volunteers. RSVP currently works with more than 60 community programs to provide this opportunity.

Senior Center – or Lincoln Center offers a diverse selection of educational, health, fitness, creative arts and recreational opportunities through the leadership of community groups and individuals, the majority of whom are seniors.

Transportation – is available for seniors and adults with disabilities who are in need of a ride. Services and assistance are available for discussing medical transportation options, exploring volunteer opportunities, finding service that works for the individual. Rides include transportation to the senior center, dining sites, adult day center, employment, volunteer work stations, grocery shopping & medical appointments.

ON THE HORIZON:

Many ADRC services will continue to be impacted by Sequestration at the Federal level. Cuts to virtually all Older Americans Act programs will be seen in 2014. Many cuts were applied in 2013, but in Wisconsin, the state picked up the difference for 2013 only. This results in a doubling of the proposed cuts for OAA in 2014. At the Portage County ADRC OAA funds in

AGING & DISABILITY RESOURCE CENTER

part: Nutrition, Senior Center, Health Programs, Transportation and Caregiver Support Services.

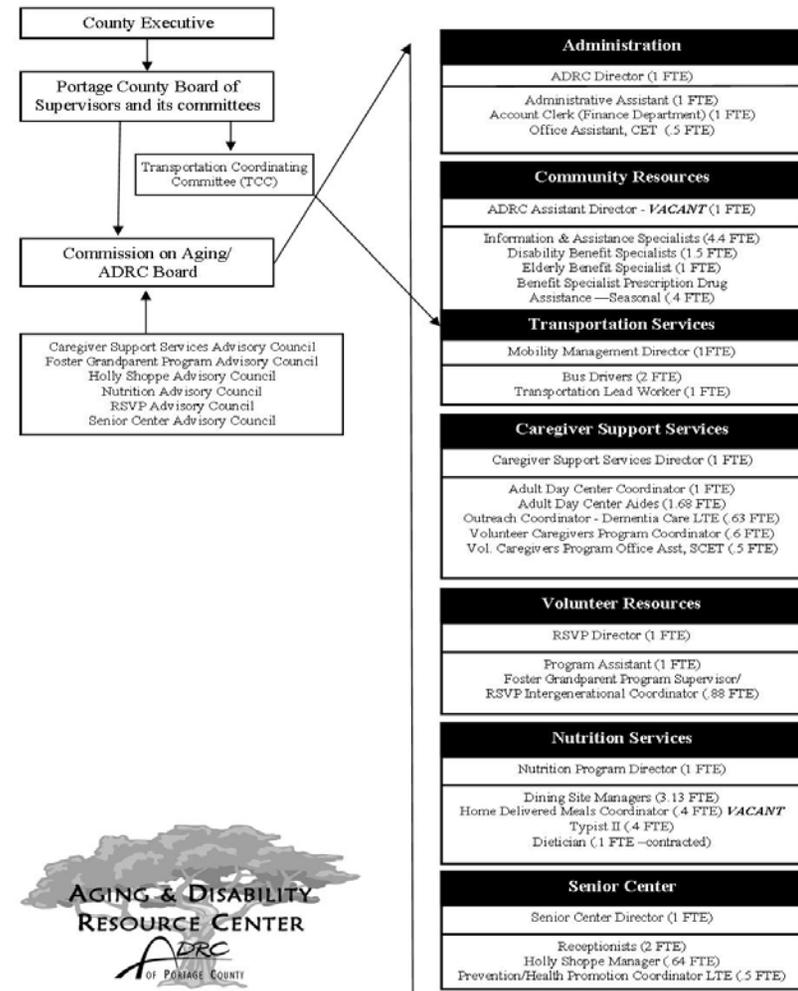
The 2012 Portage County LIFE Report has identified 3 indicators with a direct connection to services at the Aging & Disability Resource Center.

Indicator 40 - Long Term Care Options. This comes at a time when the state has placed an emphasis on keeping seniors and adults with disabilities in their homes in the community. Monitoring the number of people in long term care and the number in Assisted Living including Skilled Nursing Facilities will be an emphasis for the ADRC Board.

Indicator 43 – Elder Abuse and Adults-At-Risk. The most common abuse issue for seniors is self-neglect followed by financial exploitation, while the two most common abuses for adults with disabilities were neglect and physical abuse. There was an increase in abuse of more than 90% from 2007 to 2011. The ADRC is part of the Aging Action Team working to raise awareness and decrease the number of victims of this abuse.

Indicator 44 – Aging Impacts. There is no doubt that the population in Portage County is aging. Growth in the number of older adults will have a significant impact on local policies, programs, and services. Baby Boomers will place an increased demand on the health care system, while the supply of health care workers will be decreasing due to retirements. Personal care aides and home health aides are projected to be the fastest growing occupations in the country between 2010 and 2020. Caregiver support services will play a key role in helping families keep loved ones at home as they age.

Aging & Disability Resource Center Organizational Chart



9-23-13

AGING & DISABILITY RESOURCE CENTER

FINANCIAL SUMMARY

	2012 Actual	2013 Modified Budget	2013 Projected Budget	2014 Budget	Change from 2013 Modified Budget	
					Amount Change	Percent Change
Revenue						
Taxes	470,224	468,137	468,137	488,786	20,649	4.41%
Intergovernmental Revenue	1,592,673	1,643,595	1,591,826	1,573,127	(70,468)	-4.29%
Licenses and Permits	0	0	0	0	0	N/A
Fines, Forfeits and Penalties	0	0	0	0	0	N/A
Public Charges for Service	501,793	516,055	471,635	462,306	(53,749)	-10.42%
Intergovernmental Charges for Service	0	7,314	7,314	8,964	1,650	22.56%
Miscellaneous Revenue	191,832	157,686	169,142	140,032	(17,654)	-11.20%
Other Financing Sources	21,000	17,045	14,514	9,000	(8,045)	-47.20%
Total Revenue	\$2,777,522	\$2,809,832	\$2,722,568	\$2,682,215	(\$127,617)	-4.54%
Expenditures						
Personnel Services	1,950,809	1,964,747	1,856,224	1,945,300	(19,447)	-0.99%
Contractual Services	368,078	453,536	393,123	391,609	(61,927)	-13.65%
Supplies & Expenses	351,394	332,242	319,897	315,430	(16,812)	-5.06%
Building Materials	0	0	0	0	0	N/A
Fixed Charges	28,685	29,100	27,425	29,876	776	2.67%
Debt Service	0	0	0	0	0	N/A
Grants, Contributions, Indemnities	0	0	0	0	0	N/A
Capital Projects	0	0	0	0	0	N/A
Cost Allocations	0	0	0	0	0	N/A
Transfers to Other Funds	39,211	0	100,332	0	0	N/A
Future Operations Designations	0	30,207	25,567	0	(30,207)	-100.00%
Total Expenditures	\$2,738,177	\$2,809,832	\$2,722,568	\$2,682,215	(\$127,617)	-4.54%
County Allocation	(\$39,345)	\$0	\$0	\$0	\$0	N/A
Addition to (Use of) Fund Balance	\$39,345					

AGING & DISABILITY RESOURCE CENTER

FINANCIAL SUMMARY HIGHLIGHTS

- The overall revenues are down 4.54% in 2014. The most significant change in revenues is found in intergovernmental revenues. In 2013 there were not sequestration cuts that affected the county. The state absorbed the sequestration cuts for 2013 but did not for 2014. These cuts are primarily in Older Americans Act funding. As a result, the 5% cuts for 2013 and 5% cuts for 2014 will both be imposed for 2014. This resulted in about a 10% decrease in most Federal funded programs.
- The ADRC has also seen a decrease in public charges for services. The decrease is mostly in part from a decline in fees in the nutrition and transportation divisions.
- The overall expenditures also show a 4.54% decrease in 2014. The most significant change in the expenditures in 2014 is in contractual services. The main reason there was a large change in this line is due to Portage County's new IT allocation. The allocation represents a more accurate allocation based on usage.
- Personnel services also had a slight decrease in 2014. This decrease is a result of budgeted level of health insurance being lower for new positions in 2013.
- The 2014 budget includes Other Financing Sources of \$9,000 for a transfer from the general fund to the ADRC fund. This funding for the memory loss position will give the program an extension of six months to possibly find another community entity to take on this program and/or another possible funding/grant source.

AGING & DISABILITY RESOURCE CENTER

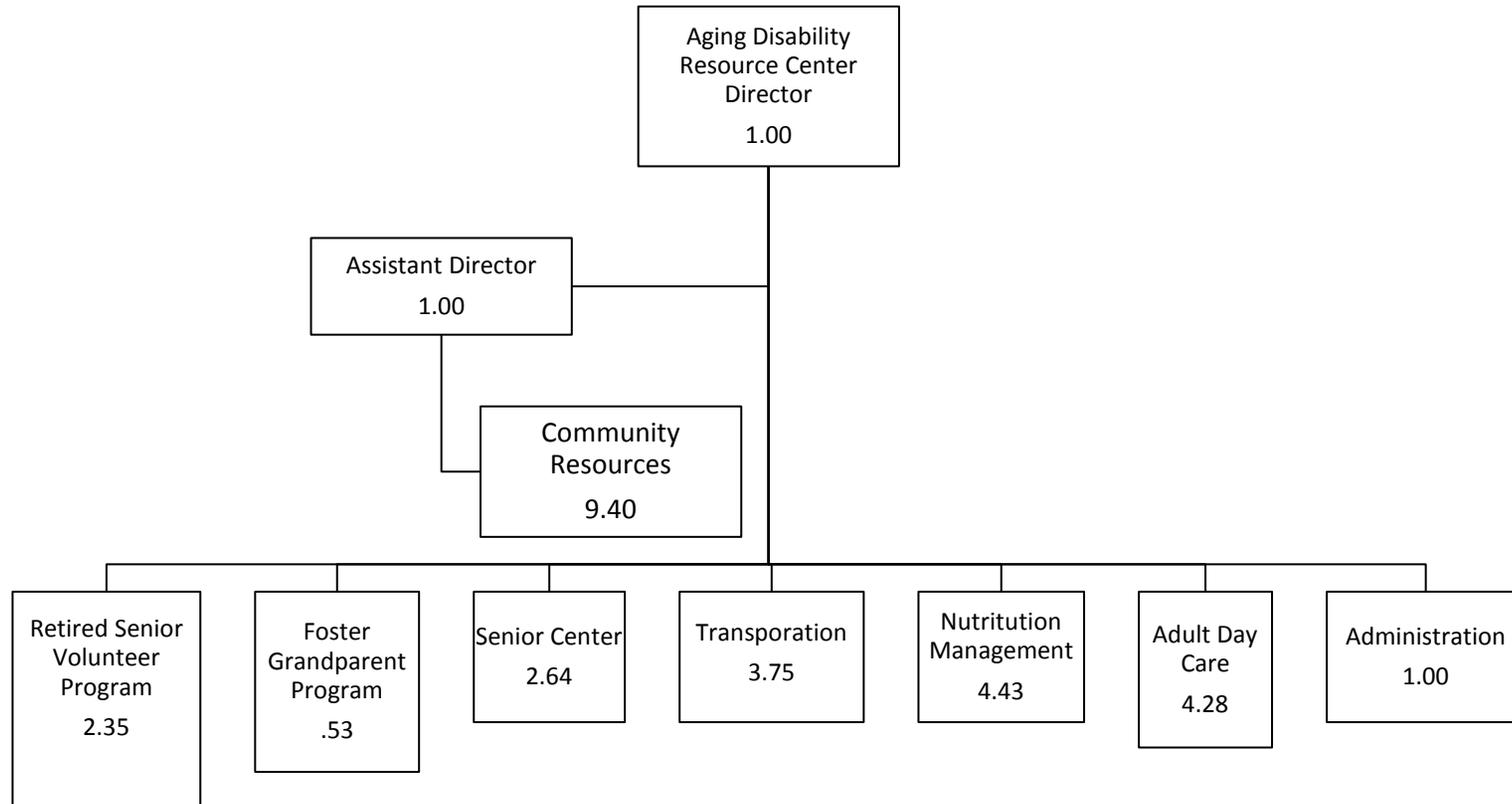
CONTRACTED SERVICES

Type of Services Provided	
Other Contracted Services	145,273
Volunteer	93,889
Stipends	54,126
Home Delivered Meals	43,975
Nutrition Meal site	31,052
Transportation	23,294
Total	391,609

CAPITAL OUTLAY

Description	Amount
None	

AGING DISABILITY RESOURCE CENTER



Position Summary (FTE)	2012	2013	2014
Regular Positions	29.72	30.03	30.32
Extra Help	1.10	0.17	0.13
Overtime	1.78	1.27	1.16
Total	32.60	31.47	31.61

HEALTH CARE CENTER

MISSION:

To provide quality, individualized, cost effective, residential and rehabilitative services in an atmosphere of compassion and respect for adult clients with short and long-term care needs.

OVERVIEW:

Portage County Health Care Center (HCC) is a 100 bed Skilled Nursing Facility licensed by the State of Wisconsin. Owned and operated by Portage County, it is both Medicare and Medicaid certified.

The center provides the key services detailed below and has been at its present location since 1931.

Short Term Care/Subacute Care Service would follow hospitalization, and provide medical and therapy services, bridging the transition between hospital and home. Services include:

- Complex medical management
- Wound care
- Post surgical orthopedic
- Physical/ Occupational/ Speech therapies
- IV therapy
- Respiratory care
- Diabetic management

Long Term Care is for clients in need of a high degree of ongoing medical attention and/or supervision. Care staff work towards helping each individual achieve and maintain an optimal level of self care and independence.

Dementia Care Advanced Stages offers specialized care for residents with Alzheimer's disease or other related dementia, which may require a high level of medical management and physical care. Nursing and Activity Staff

receive additional training and provide attention to meeting physical, emotional and recreational needs of residents with advanced stages of dementia. Care is focused on offering support, reassurance and security to these individuals.

Hospice Services are available to residents who need end of life care. The center works in partnership with other hospice services to provide this supportive end of life care.

ON THE HORIZON:

As a next step in the strategic planning effort underway, the Portage County Health Care Center is performing an operational study during the fall of 2013 which will help us identify changes needed to attain organizational and service goals and outcomes. Included in this study will be an examination of the existing business model in light of changing baby boomer health care needs and changes in the world of health care (funding, markets, demands, etc.). A physical facility/infrastructure analysis will also be completed as part of the study. This planning effort is the next step in support of long term decision making and will help us answer whether or not the existing facility should be remodeled or if a new health care center should be built to meet tomorrow's demands for care.

The center is upgrading the clinical information system and eliminating the majority of the paper processes. This system will require additional staff training and technology enhancements. There will be a significant change for the industry regarding how diagnostic coding is done for 2014. Diagnosis coding has been done to a standard called "ICD 9." This will change to ICD 10 on October 1, 2014. The most significant change is that the center will need to know 68,000 codes versus the old system's 13,000 codes.

HEALTH CARE CENTER

FINANCIAL SUMMARY

	2012 Actual	2013 Modified Budget	2013 Projected Budget	2014 Budget	Change from 2013 Modified Budget	
					Amount Change	Percent Change
Revenue						
Taxes	1,214,973	1,028,667	1,028,667	575,000	(453,667)	-44.10%
Intergovernmental Revenue	6,044,577	5,537,075	5,889,450	6,104,537	567,462	10.25%
Licenses and Permits	0	0	0	0	0	N/A
Fines, Forfeits and Penalties	0	0	0	0	0	N/A
Public Charges for Service	1,651,394	1,715,678	1,852,120	1,789,279	1,789,279	104.29%
Intergovernmental Charges for Service	0	0	0	0	0	N/A
Miscellaneous Revenue	109,649	39,222	47,812	36,972	(2,250)	-5.74%
Other Financing Sources	200,000	0	0	0	0	N/A
Total Revenue	\$9,220,593	\$8,320,642	\$8,818,049	\$8,505,788	\$1,900,824	22.84%
Expenditures						
Personnel Services	5,591,465	5,620,259	5,416,503	5,576,435	(43,824)	-0.78%
Contractual Services	1,495,286	1,513,169	1,592,084	1,634,343	121,174	8.01%
Supplies & Expenses	820,752	792,234	958,030	896,794	104,560	13.20%
Building Materials	0	0	0	0	0	N/A
Fixed Charges	417,536	366,128	393,490	371,030	4,902	1.34%
Debt Service	0	0	0	0	0	N/A
Grants, Contributions, Indemnities	164,872	15,600	15,600	15,600	0	0.00%
Capital Projects	0	0	0	0	0	N/A
Cost Allocations	0	0	0	0	0	N/A
Transfers to Other Funds	14,849	13,252	13,252	11,586	(1,666)	-12.57%
Future Operations Designations	0	0	429,090	0	0	N/A
Total Expenditures	\$8,504,760	\$8,320,642	\$8,818,049	\$8,505,788	\$185,146	2.23%
County Allocation	(\$715,833)	\$0	\$0	\$0	\$0	N/A
Addition to (Use of) Fund Balance	\$715,833					

HEALTH CARE CENTER

FINANCIAL SUMMARY HIGHLIGHTS:

- The center plans to reduce the tax levy needed by approximately \$417,000 in 2014, to \$575,000, its lowest level since 2003. Since 2012, the center has reduced the tax levy needed by over \$600,000 and has saved over \$850,000 in unused tax levy in 2012 and 2013.
- HCC is assuming a census of 81 for fiscal year 2014, with an average 26 Medicaid, 12 Family Care, 22 Medicare and Medicare Advantage, three Hospice, and 18 Private Pay. Medicare and Medicare Advantage are the two pay sources that provide the largest financial benefit to the operation.
- HCC is planning a 3% price increase, which will place a private room charge at \$240.
- There will be a reorganization of responsibilities in the nursing department, creating two new positions: Admission Coordinator and Minimum Data Set (MDS) Coordinator. The Admission Coordinator will interact with referral sources and streamline the admissions process. Admissions increased by over 50% in the last two years and must be managed by a staff member rather than just be integrated into several positions. MDS is the main data gathering tool on resident condition and more importantly influences reimbursement for over 75% of revenues. The MDS Coordinator will use this tool to drive clinical monitoring. Due to the increase in admissions and the critical nature of MDS for reimbursement, the center wants to dedicate a resource exclusively to these functions.
- The state will be placing a 1.6% increase on the Medicaid and the Family Care daily rate. Based on the center's current case mix, this will generate an additional \$18,000 annually.

HEALTH CARE CENTER

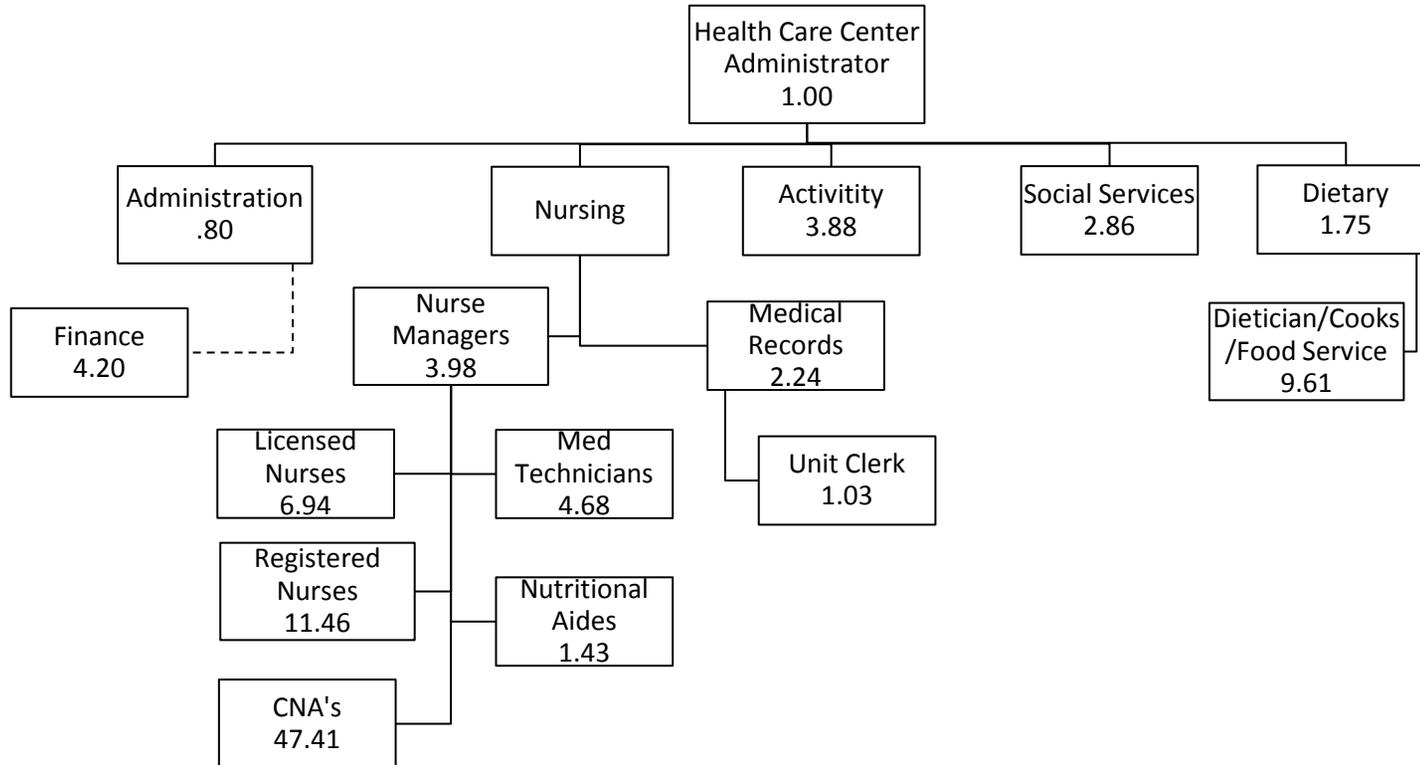
CONTRACTED SERVICES

Type of Services Provided	Annual Cost
Audit Services	15,000
Housekeeping services	148,393
Laundry	98,000
Maintenance – BSG	56,543
Therapy services	492,830
Ancillary medical services	271,699
Computer Services	178,215
Utility Services	157,591
Maintenance – County	140,000
Other Contractual	76,072
Total	1,634,343

CAPITAL OUTLAY

Description	Amount
Flat screen TVs	10,000
Electric Hi-Lo beds – wide	12,800
Lift Chairs	7,200
Mattresses	8,000
East Wing ADA toilets	6,000
South Wing Tub	15,000
Dining Room Tables – North and South Wings	7,800

HEALTH CARE CENTER



Position Summary (FTE)	2012	2013	2014
Regular Positions	103.24	89.37	99.07
Extra Help	0.00	0.00	0.00
Overtime	0.00	0.00	0.00
Total	103.24	89.37	99.07

*Finance personnel are part of the Finance Department but associated 4.20 FTE are reported here.
Budget is based on hours not positions; therefore all position are listed in the regular positions category